



**People's Committee of
Kon Tum Province**

**STRENGTHENING CAPACITY IN SOCIO-ECONOMIC
DEVELOPMENT PLANNING, IMPLEMENTATION AND
PROVISION OF BASIC SOCIAL SERVICES IN KON TUM**

A Joint UN Project with People's Committee of Kon Tum Province

Detailed Project Outline

Period: 2007 - 2010

Executive Summary

During the last 15 years, Vietnam has witnessed rapid development, with remarkable improvement in poverty reduction – from 58% in 1993 to 24% in 2004. It is on track for the Millennium Development Goals the expectation being that in some areas the country may surpass the targets. However, despite these major achievements at the national level, there are disparities with pockets of extreme poverty where many development indicators still present a dismal picture. The central highland region where Kon Tum is located falls into those areas that lag behind the national averages and within which such disparity exists.

UN agencies are among the organizations that actively providing support to Vietnam during the progress it has been making to the path of prosperity. Many UN agencies with their respective comparative advantages have been actively involved in the development of central highland region including the Kon Tum province. Realizing the need to give more attention to these disadvantaged provinces and in light of the United Nations comparative advantage, the Government of Viet Nam requested joint United Nations support in the Central Highlands. This project involving UNDP, UNFPA and UNICEF therefore is to meet the request.

Assistance of the United Nations under this project would be provided within the context of efforts to achieve the Millennium Declaration and Millennium Development Goals (MDGs). This proposed initiative will adopt a rights-based approach while being aligned directly with the targets and priorities of Viet Nam's Socio-Economic Development Plan (SEDP) 2006-2010, the United Nations Development Assistance Framework (UNDAF), national targeted programmes and provincial socio-economic development plans.

Major support under this project is geared towards strengthening the capacity of Kon Tum provinces' local authorities to plan and manage their development agenda effectively. It will include support to sub-national authorities on all aspects of the planning process including the preparation of socio-economic development plans and support to improved quality and delivery of social services to achieve Viet Nam's development targets and MDGs. The focus will be on capacity building with a rights-based approach, using the foundation of the UN's experience in Viet Nam and its global expertise in these areas.

During the four year project period, the UN agencies intend to spend \$5 million under this project. Support will be directly provided to the province where it will be managed by the Provincial People's Committee (PPC) with day to day management by the Project Management Board to be led by Department of Planning and Investment (DPI). While the capacity building on local SEDP planning and budgeting will target the entire province, the focus of multi-sectoral interventions will be in the two districts of Dak Ha and Tu Mo Rong where models of integrated services will be demonstrated. During the course of implementation, the project will also look into the possibility of including additional district/s, in order to expand the demonstration projects to other parts of the province. Those interventions will be in the format of project annual work plans and will be a part of annual provincial SEDP. Experience from the models will be systematically evaluated and lessons learned will be documented which will be used as a basis for corrective action and for taking to scale as appropriate within and outside the province. Accordingly, the key result of the project that will be achieved by end of the project period is:

Provincial SEDP will be in place that is pro-poor, evidence based and participatory; and replicable models developed and evaluated for integrated programming that demonstrate approaches for sustainable development results and contribute to realize the principles of Millennium Declaration and Millennium Development Goals.

The project will adopt the joint project modality of UN as laid down in the UNDG guidance on Joint Programme and will adopt a mixed modality¹ for the financial management of the project. Regular funds of participating agencies will be channeled using parallel fund management modality. Non- regular funds – already mobilized by UNDP through UNDP – Spain Strategic Partnership – will be channeled using pass-through mechanism with UNDP acting as the Administrative Agency. UNICEF will be the Coordinating Agency of the Project and will ensure that necessary coordination is maintained between the implementing partners and UN agencies to implement the various components of the project as laid down in the project document.

¹ This will be a combination of “Parallel” and “Pass-through” options as outlined in detail in the UNDG Guidance Document on Joint Programme.

A. Project Summary

Project Name: Strengthening capacity in socio-economic development planning, implementation and provision of basic social services in Kon Tum

Governing agency: Provincial People’s Committee, Kon Tum
 a. Contact address: 125 Tran Phu, Kon Tum Town, Kon Tum Province
 b. Telephone/ fax/ email: 060.862320

Project Owner: Provincial People’s Committee, Kon Tum
 a. Contact address: 125 Tran Phu, Kon Tum Town, Kon Tum Province
 b. Telephone/ fax/ email: 060.862320

Coordinating agency: Department of Planning and Investment (DPI), Kon Tum
 a. Contact address: 123 Tran Phu, Kon Tum Town, Kon Tum Province
 b. Telephone/ fax/ email: 060.862546 / 060.864253

Collaborating agencies: Department of Health, Department of Education and Training, Committee for Population, Family and Children, Center for Rural Water Supply & Environmental Sanitation.

Implementing period: 2007-2010

Budget summary:

- Estimated budget: US\$ 5.5 million
- Government: US\$ 0.5 million (to implement necessary relevant activities which have not been supported by UN). Staff time. In addition, during the course of implementation, the project will advocate for fund allocation in annual provincial SEDP to support expansion of the project to other parts of the province.
- UN: US\$ 5 million - with the following breakdown agency-wise:

<i>Agency/Funds</i>	<i>Regular/Core Fund (US\$)</i>	<i>*Other/Non-Core Fund (US\$</i>
UNDP	700,000	400,000
UNFPA	1,000,100	478,900
UNICEF	215,000	2,206,000
Total	1,915,100	3,084,900

** Other Resources are from UNDP – Spain Strategic Partnership initiatives to be channeled by UNDP as Administrative Agency to the Participating agencies.*

Project sites for implementation: Kon Tum Province with sectoral interventions focusing on ethnic minority population in Dak Ha and Tu Mo Rong Districts with possibility of expansion to other districts.

UN Joint Programming modality:

The three United Nations agencies namely UNDP, UNFPA and UNICEF agree to implement this project jointly. The modality of implementation will be as per the UNDG Guidance Note on Joint Programming. On Fund management, a mixed funding modality will apply combining the parallel and the pass through options for a Joint Programme. For programme coherence, while the three agencies are participating agencies and will have the programmatic and financial accountability for their respective components, UNICEF will play the role of Coordinating Agency. The Coordinating Agency will ensure that necessary coordination is maintained among the participating UN agencies in the interactions with the Project Steering Committee and the Project Management Board as well as with other national and sub-national implementing partners.

B. Project Details:

B 1. Situation

Located in the Central Highland region of the country, Kon Tum is one of the poorest provinces in Vietnam where large ethnic minority populations reside. Out of the total population of 381,000, approximately 53% belongs to various ethnic groups (Bana, Xedang, Gie Chieng, G'rai, B'rou, R'mam etc.) Administratively, there are 8 districts and 1 provincial town with total 96 communes/wards. The 2004 Vietnam Household Living Standards Survey shows that 32.7 percent of its population lives below the international poverty line. In terms of economic development, agriculture is the largest sector of the province's economy (43% in 2005) followed by services (36.5% in 2005) and industry (20.5%). Local revenues are very small and 80% of provincial expenditure comes from the central government budget. Though the province has achieved high annual economic growth rate of around 10% during the past 5 years, average per capita income in 2005 was only US\$ 285 compared with the national average of US\$ 640. Even with the projected increased average per capita income of US\$ 457 by 2010, Kon Tum still lags far behind the national target of US\$1,100¹. The base for socio-economic development of Kon Tum is very low, and the capacity of local government cadres, especially at commune level, in state management and SED planning is generally inadequate (even weak). Socio-economic planning, budgeting and managing public resources in Kon Tum still follow "top down" approaches with very little consultation and participation of local businesses, institutions and communities. Inadequate capacity at all levels – province, district and commune –, especially at district and commune levels, are posing serious constraint to the local authorities to carry out their decentralized functions. Notably, inadequate capacity in pro-poor socio economic development planning, budgeting, public resources management and technical knowledge of key approaches to poverty reduction and the provision of quality and appropriate social services has been a hindrance towards the preparation, implementation and monitoring of local plans that address development challenges of the province effectively. In addition, reliable statistical data that is a prerequisite for any good planning are either incomplete or are not available at all.

In terms of social development, many child survival and development indicators present a dismal picture of the province compare to the national average. The Infant and Under-Five Mortality Rate in Kon Tum is 35/1000 and 48/1000 compare to the national average of 19/1000 and 23/1000 respectively. Malnutrition rate (underweight) is as high as 35.3% and

¹ Kon Tum Provincial Report on the Implementation of 2001-2005 SEDP and 2006-2010 SEDP.

access to safe water and sanitation stands at 47% and 15% respectively². A study conducted in seven regions of Vietnam by Ministry of Health in 2002 revealed an average maternal mortality ratio of 165 deaths per 100,000 alive births with significant increase in mountainous and remote areas of provinces like Kon Tum. In the area of reproductive health, in a province like Kon Tum, poor infrastructure, lack of medical equipment and essential drugs and inadequate capacity of health workers are common features compounded by poor awareness among local communities on dangerous sign during pregnancy and delivery, various contraceptive methods and sexually transmitted diseases/infections.

B 2. Key areas addressed by the project:

This project aims to contribute to the poverty alleviation and overall development of the province with focus on two broad components:

Firstly, it will address the capacity gap at the sub-national levels in the area of socio-economic development planning, budgeting and public resource management focusing both on the administrative structure as well as sectors specific (health, education, water & sanitation, etc.) situation at the provincial, district and commune level. Specifically, it will focus on the following:

- Strengthen socio-economic development planning, budgeting and public resource management capacities in the province;
- Enhance oversight, accountability and M&E mechanisms (on planning, budgeting and resource management).
- Strengthen sub-national capacity for realizing the rights of children, women, ethnic minorities, and youths in planning, budgeting and resource management.
- Support to ensure that knowledge and lessons learned at the sub-national level systematically feed into national policies and plans.

The areas mentioned above are part of the UN support reflected in the Country Programme Action Plan (CPAP) of the UN agencies and specifically related to the UNDP supported component of “*Promoting Democratic Governance*” and UNICEF supported component of sub-national capacity building under “*Provincial Child-Friendly Programme*”.

Secondly, the project will demonstrate the approaches and strategies to tackle the issue of disparity in the province with regard to access by quality social and protection services. With a focus on specific geographic location in the province, and working as an integral part of the annual local SEDPs aiming at supporting the effective and pro-poor implementation of the local SEDPs, the project will support strengthening capacity of the sub-national authorities for provision of integrated quality services in the area of health – maternal including reproductive health, child health & nutrition, basic education, water & sanitation and protection services for the ethnic minority and other vulnerable groups. The focus of these interventions will be mainly in Dak Ha and Tu Mo Rong districts, where model of integrated services will be demonstrated as part of the capacity building in integrated programming which will be systematically evaluated and lessons learned documented, that will be used as a basis for corrective action and for taking to scale as appropriate within and outside the province. While undertaking this model building, the project will focus on the following:

² Report on the results of MDG implementation, Vietnam 2005

- Capacity strengthening of health systems at different level to improve quality of Reproductive Health Service delivery ensuring compliance with the National Standards and Guidelines for RH care services.
- Improve capacity of health systems at different levels to ensure better quality health and nutrition services with focus on nutrition, IMCI and immunization thereby contributing to improve child survival rate in the province.
- Strengthen capacity education officials, school teachers, parents, communities to ensure child-friendly learning environments at home, school and community; promote early childhood development and adolescent development and participation.
- Strengthen capacity of provincial, districts and commune level officials and workers to address cross-sectoral issues such as environment (safe water & sanitation), hygiene, HIV/AIDS, children in need of protection and injury prevention.

The areas mentioned above are part of the UN support reflected in the Country Programme Action Plan (CPAP) of the UN agencies and specifically related to UNFPA supported programme under “*Reproductive Health Component*” and UNICEF supported component of integrated social and protection services under the “*Provincial Child-Friendly Programme*”.

B 3. Relevant Government Policies and Strategies:

This project is guided by the Government’s national 10-year Socio-Economic Development Strategy 2001-2010, the 5-Year Development Plan 2006-2010 and 5-Year SEDP of Kon Tum. It contributes to Vietnam’s Poverty Reduction and Social Development targets (VDGs) by 2010. It is relevant to the revised State Budget Law, Law on Statistics, Law on Peoples’ Councils and Peoples’ Committees; Resolution No. 08/2004/NQ-CP on strengthening decentralization from central to provincial governments. This project is also aligned with the objectives of the comprehensive poverty reduction and growth strategy, the national reproductive health strategy and the population strategy (2001-2010). In addition, the project will be implemented within the framework of various sectors related national strategies and plans such as: The National EFA Plan of Action (2003-2015), The National target Programme for Rural Water Supply and Sanitation for 2006-2010, the policy on free health care for children under six years old and the National Policy on Accident and Injury prevention (2002-2010).

B 4. Overview of other international cooperation:

The Central Highland Region including Kon Tum has been receiving government and donors support within the framework of the Comprehensive Poverty Reduction and Growth Strategy (CPRGS) and Socio-Economic Development Programme for Extremely Difficult Communes in Ethnic Minority and Mountainous Areas (Programme 135). Donors like ADB, World Bank, GTZ, DFID, UNICEF and UNDP have been actively involved in rolling out CPRGS at the sub-national level by supporting regional poverty assessment and pilot programme to integrate CPRGS into local level planning. Assistance from this Joint UN project is expected to act as catalyst and will primarily support effective use of available funds, rather than being a significant source of funds in itself.

B 5. Specific areas prioritized to receive ODA (according to the list of prioritized areas to receive ODA as announced in the Government’s Decree No. 131/2006/ND-CP issued in 2006:

The areas identified under this project for UN support are in line to the priority areas identified for ODA utilization in the Government's Decree No. 131. The areas that the project will prioritize falls under the following key sectors as outlined in the Decree:

1. Capacity Development for State Management bodies at local levels, and institutional development
2. Health Care, Population and Development.
3. Education and human resources development.
4. Social development issues including rural water supply and environmental sanitation, disease prevention and prevention of social evils.

B 6. UNDAF Outcomes:

The project contributes to all three outcomes of the United Nations Development Framework (UNDAF) and the cross-cutting issues – Equity and the inclusion of Vulnerable Groups, Vietnamese Youth in Transition and the Challenge of HIV/AIDS - that are identified for UN support in the country during the current cycle 2006-2010.

With the focus of the project in one of the most disadvantaged provinces of the country, the project contribute to UNDAF outcome 1 which is to ensure economic growth benefits for the marginalized and vulnerable groups, including ethnic minorities, women and children. Similarly, by contributing to increase access by integrated services in the area of health, education and protection related services, the project contribute to the UNDAF outcome 2, which aims to improve the quality of delivery and equity in access to social and protection services. By strengthening the sub-national capacity in local level planning and influencing local SEDP to integrate issues related to vulnerable groups, the project also contribute to Outcome 3 which aim to ensure that policies, laws and governance structures effectively support right based development to realize the values and goals of the Millennium Declaration.

B 7. Project Objective and Outcomes:

Based on the issues prioritized, the objective and key results of the project during the period 2007-2010 are as follows:

Objective:

Provincial SEDP will be in place that is pro-poor, evidence based and participatory; and replicable models developed and evaluated for integrated programming that demonstrate approaches for sustainable development results and contribute to realize the principles of Millennium Declaration and Millennium Development Goals.

Key Outcomes:

1. Improved capacity of sub-national authorities in the Kon Tum province for planning, budgeting and public resource management to ensure that (i) the planning and budgeting processes are rights-based, participatory, evidence-based and transparent, (ii) the SEDPs and budgets are pro-poor and gender sensitive and include integrated components for

delivery of, access to and demand for and the creation of an enabling environment for quality appropriate social services, in particular for vulnerable groups (children, women, youths, ethnic minorities, migrants).

2. Improved capacity of sub-national authorities in Kon Tum province for (i) implementing and monitoring their own SEDPs in coordinated, participatory, effective and sustainable ways; (ii) improving quality of delivery of, and creating equitable access to social and protection services in the areas of education, health, including reproductive health, nutrition, water and sanitation, protection, injury prevention, with particular attention to vulnerable groups (children, women, youths, ethnic minorities, migrants).

B 8. Project Outputs:

The following are the key outputs of the project in order to achieve the above-mentioned outcomes:

- i. Capacity of local authorities including People's Committee, People's Council, and government bodies at different levels (province, district and commune) enhanced in socio-economic development planning and in the implementation of SEDPs. In particular:
 - Improved current practices/mechanisms of SED planning and public resource management that follow a modern "Strategic Planning" approach;
 - Management of investment projects is decentralized properly to districts and communes;
 - Resource allocation is prioritized reflecting the local priorities/needs;
 - Enhanced capacity of People's Councils' members in approving SEDPs and Budget, and in monitoring of their implementation;
 - A Provincial Framework and Guidelines for SEDP monitoring and evaluation will be developed and implemented.
 - Statistical data on SED and SEDPs are better collected, managed and accessible to the public.
- ii. Capacity of the sub-national authorities enhanced in planning, budgeting and managing integrated quality services including demonstration of models with focus on the following:
 - Reproductive healthcare including adolescent health.
 - Child and maternal health with focus on immunization & nutrition.
 - Child-friendly learning environment at home, school and community.
 - Adolescent development and participation
 - Development of Child Protection system and strengthening of child protection network.
 - Strengthening capacity to promote clean water, sanitation and hygiene in schools.

C. Project Budget:

Planned Budget: US\$ 5.5 million

In which:

Government contribution: US\$ 0.5 million

UN contribution: US\$ 5 million

<i>Agency/Funds</i>	<i>Regular/Core Fund (US\$)</i>	<i>*Other/Non-Core Fund (US\$)</i>
UNDP	700,000	400,000
UNFPA	1,000,100	478,900
UNICEF	215,000	2,206,000
Total	1,915,100	3,084,900

** Other Resources are from UNDP – Spain Strategic Partnership initiatives to be channeled by UNDP as Administrative Agency to the Participating agencies.*

D. Budget Structure:

The below summary gives an approximate percentage breakdown of the budget into different categories/types of support that the project will offer:

Technical Support:	15%
Supplies/Equipment/Facility:	50%
Capacity Building – Training, Workshops, Seminars, Exchange Visits:	25%
Management/Operational Cost: (Project Staffing, M&E, GMS etc)	10%

E. Key Strategies and Approaches:

Approaches:

This project will be a jointly supported by UNDP, UNFPA and UNICEF. During the course of implementation, it is expected that additional United Nations agencies and/or other interested donors will join in this efforts in line with their comparative advantages and expertise. Under this project, UN agencies aim to combine the comparative advantages of each UNCT member to deliver a comprehensive and coordinated package of technical support.

Support (to the sub-national levels) will be provided through Provincial Peoples' Committee and coordinated by the Department of Planning & Investment (DPI) in close collaboration with related departments/sectors/administration units that will ensure active participation of line departments, people's councils, mass organizations and people from the province.

The project will adopt a "programme approach" in providing technical assistance and capacity building support to the efforts of local governments in improving the local SED plans and

budgets, effective implementation of the plans and provision of quality and equitable social services to achieve their own development targets. Major support will be geared towards strengthening local capacity for, and to demonstrate approaches and models with regard to local level planning, budgeting and service delivery. It will advocate from the onset for local resource mobilization to replicate and to scale up the model on ground. During the course of implementation, efforts will be made to mobilize other UN agencies and bilateral donors and partners to join this initiative in the province.

The following are the key strategies that the project will adopt to achieve the planned results:

a. Technical Support:

Under this strategy, technical support will be provided to the province which includes assessment and analysis of sub-national capacity in planning, budgeting, public resource management and social service delivery, research and analysis of the local SEDPs, development of training and other promotional materials and setting up socio economic information system. Specific support will also be provided in sector related activities mainly in trainings and other capacity building interventions.

b. Capacity Building:

This will be a key strategy of the projects. The project will undertake a range of capacity building interventions at the provincial, district and commune to improve the knowledge and skills of various cadres of government officials in local level planning, budgeting, financial management and monitoring and evaluation. Specific sector related trainings will be designed and conducted in order to improve the capacity of sectoral line departments of health, education, water & sanitation etc. to provide good quality services to the communities.

c. Integrated model demonstration:

Under this strategy, the UN agencies will work together to put on ground models of integrated and convergent services in the areas of education, health including reproductive health and family planning, nutrition, water & sanitation, protection and the environment including demonstration of integrated and convergent models. Such models on the ground will mainly serve as demonstration projects and will be used as a tool to advocate with government and to mobilize other partners to scale up such approaches in other parts of the province as well as in other provinces. Such demonstration projects will mainly focus on the two districts of the province namely Tu Mo Rong and Dak Ha, mutually agreed upon with the Kon Tum authorities during the planning of the project. During the course of implementation, the project will also look into the possibility of including additional district/s, in order to expand the demonstration projects to other parts of the province.

d. Advocacy:

One of the aims of the project is to undertake advocacy with both national and provincial authorities for improved planning, budgeting and delivery of integrated services to the communities in order to reduce disparity especially among the ethnic minorities in the province. Under this strategy, the project will support series of advocacy related workshops, exchange visits at the provincial, district and commune level. Opportunities will also be provided to the provincial authorities to expose themselves to some good practices in other parts of the country and/or abroad.

e. Monitoring and Evaluation:

This will be another important strategy for the project under which a number of M&E related activities will be undertaken - assessment, evaluation and documentation of approaches and models including lessons learned that will be used to mobilize resources and to advocate for taking the model and approaches to scale within as well as outside the province as appropriate.

Cross-Sectoral Issues:

Cross-sectoral issues including gender, ethnic minorities, HIV/AIDS, adolescents and emergencies will be focus areas that UN agencies will strongly advocate to address during the preparation of annual SEDP. Participation of children and adolescents in the development and monitoring of the provincial SEDP will be supported, including through consultative processes such as children's forums which directly feed into annual SEDP preparation. This will also involve support to provincial authorities for the inclusion of these issues into their own plans and programmes. Integration of cross-sectoral issues will also be demonstrated in model projects which UN agencies will support as a part of capacity building of local authorities.

F. Project Implementation, Management & Coordination:

Project Steering Committee:

The Provincial People's Committee of Kon Tum will be responsible to provide overall leadership to the Project and accountable to the Government and 3 UN Agencies for achievement of project's outputs and outcomes. In order to ensure timely and effective guidance, a Project Steering Committee (PSC) will be established with one PPC leader (Chair/Vice-Chair), DPI Director (or Deputy-director), and other Directors/Deputy-directors from relevant line departments. The PSC will play a key role in providing the strategic directions for management, implementation, monitoring and evaluation of the project. More particularly, PSC will (i) provide strategies as well as the modality to integrate the project's components into the provincial SEDPs and other annual plans in order to ensure that the socio-economic development targets of the province are pro-poor and right based, that available resources are managed and used in most coordinated and effective manners; (ii) approve annual work plans and budgets prepared by the Project Management Board. The PSC will meet once a year with the participation of representatives from UN agencies to review the project progress and to approve workplans and budgets. In case of emergencies (such as natural disasters, serious problems with project implementation etc.) the PSC shall organize ad-hoc meetings to timely deal with these emergencies. In addition, the PSC members from relevant line departments/administrative units will also take responsibility to guide the implementation of project activities within their respective areas.

Project Management Board:

The project implementation and coordination will be under the responsibility of Project Management Board. The Board will be headed by the DPI and represented by sectoral line departments. The Director of the DPI (or a Deputy-Director) will head the Board with two or three deputies from other line departments/pilot districts and will ensure that necessary coordination is maintained with the line departments to implement the project as per the strategies, plans and budgets agreed upon with the UN agencies. The PMB will be

responsible for (i) ensure necessary cooperation among the departments and units to implement the project in accordance of the strategies, workplans, and budget agreed between Kon Tum and UN agencies; (ii) planning, management, coordination, monitoring and evaluation of project activities to ensure that planned annual activities are implemented as per the time line agreed upon in the workplan; (iii) organize monthly meetings and quarterly review meetings together with line departments to ensure that activities are implemented as per the strategies and approaches agreed upon and sectoral interventions focus on the geographical locations as agreed with the UN agencies; (iv) prepare quarterly and annual reports and submits to PSC and UN Agencies. The PMB will consist of part-time and full-time staff, of which 3 administrative staff (a Project Manager, Accountant and an Interpreter cum Admin Assistance) are paid by the project. These staff are accountable for the PMB's daily tasks and responsibilities. The part-time staff will get allowance from the source of Government's Contribution in accordance of current regulations of the Vietnamese Government.

Project Coordination:

The project through its Steering Committee and the Management Board will maintain overall coordination both within the province as well as at the central level primarily with the Ministry of Planning and Investment. For technical support from outside the province (international expertise, other relevant agencies at the central level) it will coordinate through UN Agencies, and will ensure that required support is made available in time for project implementation.

From the UN side, the final programmatic and financial accountability will rest with all the three agencies for their respective components in this project. In addition, a Coordinating Agency is designated to ensure programme coherence, integration and coordination of components as well as coordinated and timely provision of support to the implementing partner. UNICEF will act as the "Coordinating Agent" for the project and will perform the following function:

- a) Coordinate inputs from the participating agencies in the preparation of Annual and Quarterly Work-plans, review and approve the plans. The approve plans will be the basis for project implementation and to release funds to the implementing partner by the 3 agencies.
- b) Follow-up with the participating agencies to ensure that technical and financial inputs/support for the relevant agency's components are made available in time to the project,
- c) In coordination with UNDP and UNFPA, follow-up with the implementing partner on project implementation;
- d) Act as the Focal UN agency to coordinate with the Project Management Board on day to day implementation of the project.
- e) Prepare and disseminate annual narrative report and overview of fund utilization status of the project based on timely inputs from the participating agencies.

The project will also maintain close links with related projects funded by other donors in Kon Tum province. During the course of implementation, the Steering Committee will look into the possibility of establishing linkages with other programmes and projects and ensure the complementarities of support provided by this project and those from the projects of other donors and partners.

National and International expertise will be made available by the UN agencies to the Project Steering Committee and/or the Project Management Board as direct technical support to the management, implementation and coordination of the project. Such support which will be in the form of international consultant as well as UN staffs' time will provide necessary technical support to the project in order to ensure that all its planned outputs are delivered with good quality and activities are implemented as per the agreed Annual Workplan.

Monitoring and Evaluation Mechanisms:

As mentioned above, the Project Management Board will be primarily responsible to review progress in relation to set objectives, outputs and activities as outlined in the project document and subsequently in the Annual and Quarterly Work plans. With regard to regular monitoring of the project implementation, UNICEF in coordination with UNDP, UNFPA and the Project Management Board will organize joint field missions. Quarterly review meetings will be organized and conducted by the Project Management Board which will discuss project progress including the utilization of funds as well as constraints in meeting the planned targets, if any. UNICEF will coordinate the participation of UN team in such meetings. The project will undertake a number of assessments and evaluations to assess the impact of the project. It will undertake capacity assessment in local level planning, carry out analysis of existing SEDPs in order to establish benchmark for evaluation at a later stage.

The PSC will hold annual review meetings with representatives from central technical assistant agencies and 3 UN Agencies to review the previous project progress and to revise/approve project workplans and budgets for the next year. An Independent Mid –Term Evaluation of the project will be carried out towards the end of 2008. This review will offer an opportunity to take stock of the progress in this new implementation modality and make adjustment as required. An Independent Final Evaluation will be conducted at the end of the project implementation to assess the project outcomes and impacts, as well as lessons learnt.

Fund Management Options:

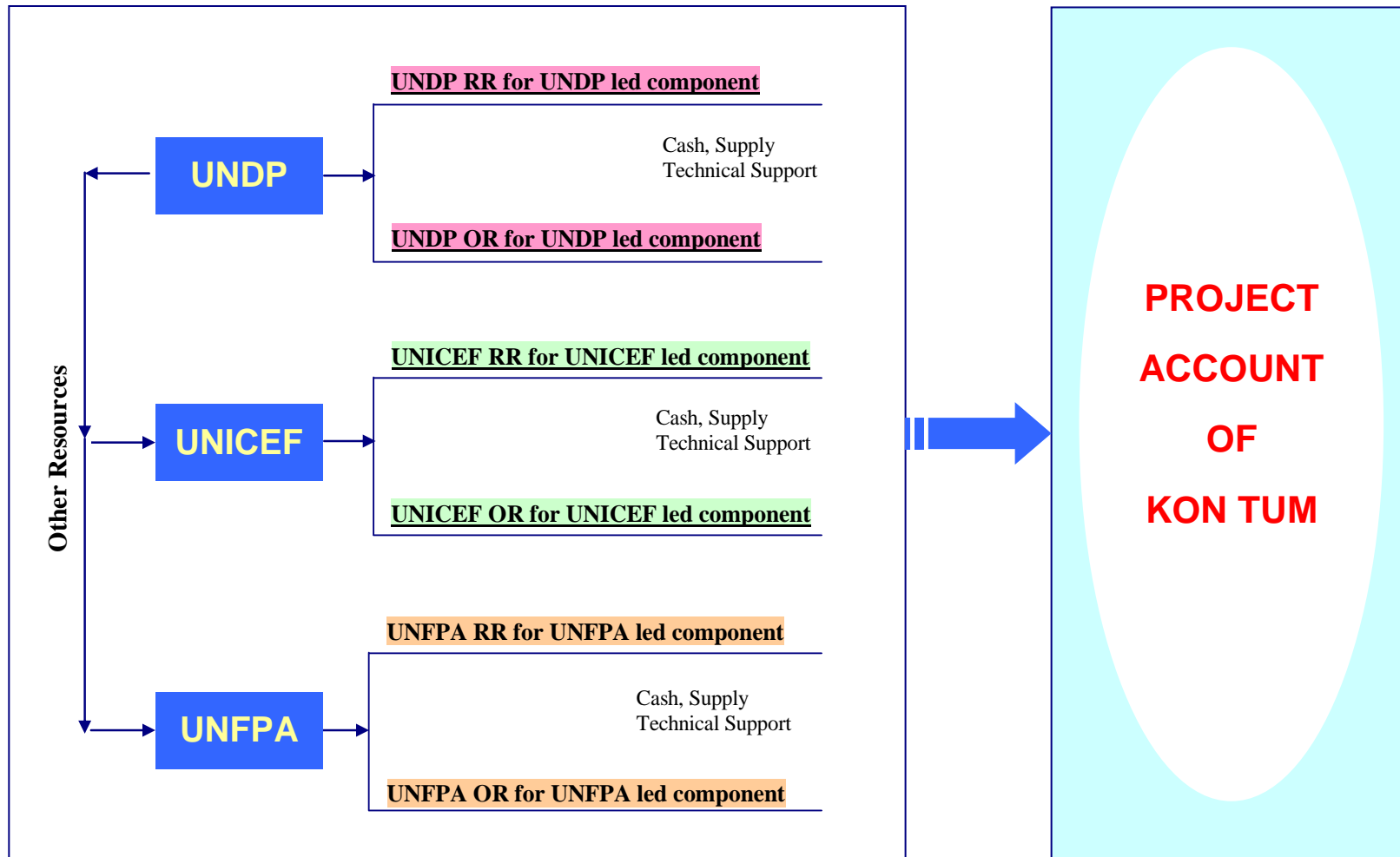
As mentioned above, this will be a Joint UN programme with the participation of UNDP, UNFPA and UNICEF and will be managed within a mixed funding modality.

For regular resources, parallel funding modality will be deployed. For other (non-regular) resources mobilized through the UNDP-Spain Strategic Partnership Initiative – funds will be channeled by UNDP as Administrative Agency to the participating agencies – as per provisions stipulated in the MoU, as per UNDG Guideline for Joint Programmes.

Based on the Quarterly Work-Plan of each year, funds will be directly released by the 3 agencies for their respective component to the project bank account. The provincial People's Committee will act as the focal point of the government counterpart for the project from government side. The disbursement, utilization and accounting of funds will be managed as per the Harmonized Cash Transfer Modality (HACT) that is being rolled –out in Vietnam in 2007.

The flow-chart below shows the financial management of the project with flow of funds from various UN agencies to the implementing partner.

FUND FLOW MECHANISM



G. Project Efficiency (Financial, Social/Gender, Environment, Sustainability)

Based on the design of the project and expected results, the project preliminary assessment with regard to its efficiency can be described as satisfactory. With the planned investment of approximately \$5 million in a span of 4 years, the project aims to influence the overall local SED planning, budgeting and managing public resources, which by end of the project will be expected to benefit the entire population of the province. By addressing social disparity and gender inequality in various components of the project, it is expected that the project will be able to bring this issue high up in the provincial agenda. In addition, it also plans to build capacity and achieve better understanding among planners and decision makers on right-based planning and programming that eventually will tackle the issue of social disparity and gender inequality. On the issue of environment, while the project interventions will not have any negative impact on the environment, it is hoped by addressing issue of environmental sanitation it will contribute towards the improvement of this component. Finally, on the sustainability issue, as mentioned earlier, the aim of the project is to play a catalytic role. It will make efforts to attract additional funding from various concerned partners and accordingly will primarily support effective use of available funds, rather than being a significant source of funds in its own right.

Signatures

In Witness whereof, the undersigned representing the respective parties have signed this Project Agreement as a Joint UN and Government of Vietnam Project.

On behalf of the Government of Vietnam:

Signature _____
Name Ha Ban
Title Chairman
 Kon Tum Provincial People's Committee
Date March, 2007

On behalf of the UN agencies:

Signature	_____	_____	_____
Name	Subinay Nandy	Jesper Morch	Ian Howie
Title	Deputy Resident Representative UNDP Viet Nam	Representative UNICEF Viet Nam	Representative UNFPA Viet Nam
Date March, 2007 March, 2007 March, 2007

Annex 1: Supply List

<i>No</i>	<i>Item³</i>	<i>Source</i>	<i>Remarks</i>
	Note: the quantity of the items will be specified during the implementation course		
1	Essential supplies/ materials for health and nutrition component at selected project sites		
	Essential drugs and supplements	Local	Some Offshore
	Equipment for maternal, newborn and child care services	Local	Some Offshore
	Medical equipment for RH care services for province, districts and communes	Local	Some Offshore
	Communication equipment (TV, VCD players, loud speakers, microphone, amplifiers)	Local	Some Offshore
	Conveyances for emergency transportation and community service provision at three levels: <ul style="list-style-type: none"> • 7 ambulances • 1 van for IEC activities • Motorbikes and bicycles 	Some Local	Offshore
	Printing of materials	Local	
2	Essential supplies/materials for water supply & sanitation systems at selected project sites)		
	Office equipment, equipment for RWSE M&E system (PCs, computer softwares...), and IEC Equipment (Laptops, LCDs, cameras...)	Local	
	HDPE pipes, cement, iron bars, water meters...	Local	Some Offshore
	Equipment, chemicals for water quality testing, and handbooks and manuals	Local	Some Offshore
	Printed hygiene promotion , IEC materials : booklets, advocacy and materials, communication equipment, reference publications)	Local	Some Offshore
	Sanitation equipment/facilities	Local	
3	Essential supplies / materials for Education component at selected project sites)		
3.1	Essential supplies for Kindergartens in Project sites		
	Basic play and learning materials including additional	Local	
	Kindergarten teachers' teaching aids	Local	
	Teaching-learning materials (including children's booklets, advocacy and parents' reference materials)	Local	
3.2	Essential supplies for Primary Schools in Project sites		

³ Quantity and list of items will be identified later on the basis of actual needs of the province and standardized list issued by MOH.

<i>No</i>	<i>Item³</i>	<i>Source</i>	<i>Remarks</i>
	School kits	Local	
	Teaching aids	Local	
	Teaching-learning materials (including library books)	Local	
3.3	Essential supplies for Lower Secondary Schools and Healthy Living Clubs in Project sites		
	Sound equipment	Local	
	Overhead projectors and screens	Local	
	TVs and DVD	Local	
	Printing IEC material for teaching and learning	Local	
	Teaching and learning kits for schools and communes	Local	
	Library books	Local	
	T-Shirts, caps for adolescent-led campaigns	Local	
	Printers	Local	
	Tape recorders	Local	
4	Essential supplies / materials for CIP component at selected project sites		
	Printed CIP IEC materials: booklets, leaflets, posters, video tapes and other advocacy materials...	Local	
	Communication equipment/facilities (audio, video equipment: TVs, VCD/DVD players, loudspeakers and amplifiers)	Local	
	First aid kits	Local/ Offshore	
	WHO standard essential trauma care equipment	Local/ Offshore	
	Recreational materials for safety playground for children	Local	
5	Essential office equipment for local project management board and relevant agencies in capacity building programme to facilitate project administration, documentation, monitoring and evaluation)		
	Office equipment	Local	
	IT equipments: laptop computers, PCs, fax machines, photocopier, computer printers, multimedia projectors, digital cameras.	Local	
	Bicycles or motorbikes for difficult areas where other means of transportation are not efficient.	Local	
	One four wheel drive vehicles for project monitoring (for the use of many local departments involving in the project)	Imported	

RESULT FRAMEWORK

No	Expected Results, Outcome, output and activities	Indicators/targets	Time frame	Focal UN Agency
	Project Result: Provincial SEDP will be in place that is pro-poor, evidence based and participatory; and replicable models developed and evaluated for integrated programming that demonstrate approaches for sustainable development results and contribute to realize the principles of Millennium Declaration and Millennium Development Goals.		2007-2010	UNDP UNFPA UNICEF
I, Strengthen Provincial SEDP Planning & Budgeting				
	Outcome 1: Enhanced capacity of local authorities on evidence-based, pro-poor and participatory SEDP planning & budgeting ensuring decentralized management of investment, linkage of resource with local priority/needs and better management of provincial statistics related to socio-economic data.	<ul style="list-style-type: none"> - Local leaders have a clear vision of mid- and long-term development of their province - Communes are capable to prepare their own SED plans and are the owners of small investment projects - Improved SEDP processes (preparation, implementation and M&E) - Investment decentralisation institutionalised in Kon Tum - Investment capital utilised effectively and efficiently, and reflects local priority/need 	2007-2010	UNDP UNICEF US\$ 750,000
	<u>Output 1:</u> Local capacity in SED planning, budgeting and M&E as well as in other project areas (Reproductive Health, Education etc.) defined together with analysis and assessment. <u>Activities:</u> <ul style="list-style-type: none"> - Local capacity assessment/baseline survey. - Workshops on local capacity assessment. - Thematic studies. - Technical support. <u>M&E Component:</u> <ul style="list-style-type: none"> - Consultants' reports - Project meetings - Field missions 	<ul style="list-style-type: none"> - Reports on Local Capacity Assessment and baseline survey. - Workshop proceedings - Thematic reports. - Identified local needs and capacity gaps - Baseline data for project M&E 	2007-2009	3 UN Agencies
	<u>Output 2:</u> Improved knowledge and skills of provincial, districts and commune level planners & decision makers in evidence-based and participatory planning and budgeting ensuring linkages of resource allocation with local priorities and needs.		2007-2010	UNDP

No	Expected Results, Outcome, output and activities	Indicators/targets	Time frame	Focal UN Agency
	<p><u>Activities:</u></p> <ul style="list-style-type: none"> - Development of Training Package. - Training courses and workshops. - Exchange visits. - Technical support from UN. - Pilot and model building activities. <p><u>M&E component:</u></p> <ul style="list-style-type: none"> - Regular project meetings - Field missions - Reports 	<ul style="list-style-type: none"> - Awareness of local leaders and experts on new approach to and skills in applying new SED - Improved local SEDP processes and practices (evidence-based, participatory and pro-poor). - Training package developed and used. - Number of people attending training courses/ study tours - Tangible results of pilot activities 		
	<p><u>Output 3:</u> Improved capacity of Peoples' Councils' members in overseeing the local SEDP process – planning & resource allocation and monitoring the implementation of the plan.</p> <p><u>Activities:</u></p> <ul style="list-style-type: none"> - Technical support, - Development and application of Kon Tum SEDP M&E Framework and Guidelines - Trainings and workshops on relevant topics including important laws (Enterprises, Investment, State Budget, Procurement etc.), exchange visits - Pilot and model building activities. <p><u>M&E component:</u></p> <ul style="list-style-type: none"> - Regular project meetings - Field missions - Reports 	<ul style="list-style-type: none"> - Peoples' Council members from the province, districts and communes demonstrate capacity to apply key principles in overseeing local SEDP process. - Framework and Guidelines for SEDP M&E in place in Kon Tum - Training package developed and used. - Number of people attending training courses/ study tours - Tangible results of pilot activities 	2007-2010	UNDP
	<p><u>Output 4:</u> Management of investment projects is gradually & systematically decentralized with increased ownership at the districts and communes.</p> <p><u>Activities:</u></p> <ul style="list-style-type: none"> - Development of Manual /Guidelines for decentralization of investment projects. - Workshops and Trainings. - Technical support. - Pilot and model building activities. 	<ul style="list-style-type: none"> - Manual/Guidelines available and applied - Provincial level officials and all relevant officials from two districts demonstrate understanding of decentralization of investment projects - Investment projects decentralized in two pilot districts. 	2007-2009	

No	Expected Results, Outcome, output and activities	Indicators/targets	Time frame	Focal UN Agency
	<u>M&E component:</u> - Regular project meetings - Field missions - Reports			
	<u>Output 5</u> Management of the provincial socio-economic data strengthened with improved system for collection and analyses, management and to increase access to the public in general. <u>Activities:</u> - Technical support. - Equipment - Training - Pilot activities. <u>M&E component:</u> - Regular project meetings - Field missions - Reports	- Improved collection, Processing and management of statistical data in place at the provincial, district and commune level. - Framework and Guidelines for SEDP M&E developed and in place in Kon Tum - Training package developed and used. - Number of people attending training courses/ study tours - Availability of SED info to the public in Kon Tum province	2007-2010	3 UN Agencies
II, Integrated Services in Health, Education, Environment and Protection including Injury Prevention Project Areas: Dak Ha and Tu Mo Rong				
Sub-Result: Models of integrated services is in place in Dak Ha and Tu Mo Rong districts of Kon Tum province that are tested and evaluated and if appropriate ready for replication in other parts of the province as well in other provinces.				
	Outcome 2 : Improved quality of health care services available, in general, for mothers, children and adolescents as well as pre-pregnant and pregnant women in the province with focus on ethnic minority and access to better quality health services including injury prevention and improved environment in health centers increased in the selected two districts of the province. <i>M& E component: Field monitoring, Progress Review, Reporting</i>		2007-2010	UNFPA UNICEF US\$ 1,610,000
	<u>Output 2.1:</u> Improved knowledge and skills of provincial, districts and commune health professionals/workers to ensure provision of quality services and response in the area of reproductive health including maternal, child and adolescent health and injury prevention.		2007-2009	

No	Expected Results, Outcome, output and activities	Indicators/targets	Time frame	Focal UN Agency
	<p><u>Activities:</u></p> <ul style="list-style-type: none"> - Support development of provincial plan to implement national strategy on reproductive health care during 2001-2010. - Support Training of Trainers (ToT) at provincial level on National Guidelines of Safe Motherhood and reproductive health. - Support specialized training on RH, Newborn cares and intensive cares. - Support training on RH and STD/STI laboratory testing - Support training on service quality management and M&E - Support training of trainers of provincial medical school in RH care theory and practice. - Support establishment of one midwife training course at the provincial medical school including technical supervision for the trainers and practicing in the hospital. - Support training of health service providers from the project districts and communes on national standard and guidelines reproductive health care services, sexually transmitted diseases, child health, nutrition and IMCI. - Support integrated training for health service providers on other health related issues – sanitation, hygiene, injury prevention. - Support training of traditional birth attendants on safe delivery. - Support training on first aid and trauma care and emergency transportation for health workers in two districts. - Support to training of service providers on OBGY and Newborn emergencies at three levels (provincial, district, and commune) - Support Study tours and exchange visits. - Strengthen/upgrade training facilities - Develop and provide health education materials. <p><i>M& E component: Field monitoring, Progress Review, Reporting</i></p>	<ul style="list-style-type: none"> - Provincial Strategy on Reproductive Health available. - Trainers/Resource persons available at the provincial level to implement National Standards and Guidelines on Safe Motherhood and Reproductive Health care services. - Health service providers from project districts and communes trained on reproductive health, child health, nutrition and IMCI. - Birth attendants from project areas trained. 		
	<p><u>Output 2.2:</u> Improved services in the area of reproductive health, child health and nutrition as well as first aids, trauma care, emergency transportation and better environment in local health facilities available for access by mothers and pregnant women, children and adolescents from the project areas.</p> <p><u>Activities:</u></p> <ul style="list-style-type: none"> - Equip/upgrade health facilities at the commune level in the project 		2007-2010	

No	Expected Results, Outcome, output and activities	Indicators/targets	Time frame	Focal UN Agency
	<p>districts.</p> <ul style="list-style-type: none"> - Provide conveyances for emergency transportation to provincial, district and commune levels. - Provide essential medicines, emergency and first aid kits and essential trauma care, reagents and micronutrient supplements. - Provide equipment and chemicals for RH and STD/STI laboratory testing. - Support deworming of children (2-5 years) from the project areas. - Support rehabilitation of severely malnourished children. - Support project provincial, district and commune mobile teams to provide health care services in remote and disadvantaged areas. - Support commune health stations to provide health care services in remote and disadvantaged areas. - Technical supports from UN and Central Technical Assistant Agencies to the province in maternal and child health. - Support the ethnic minority midwives to practice birth attendance at homes in projected communes. - Support to conduct community based obstetrical referral in some selected communes. - Support extra curricular activities on RH care for school children in high schools, vocational training school, and continuous education centers. - Support Youth Union to carry out activities on adolescent RH education for out school youth. - Support field monitoring (including injury data collection, recording and reporting) by health workers from districts and commune health centers. - Support improvement of water & sanitation facilities in local health facilities. <p><i>M& E component: Field monitoring, Progress Review, Reporting</i></p>	<ul style="list-style-type: none"> - Health facilities from project districts/communes upgraded/equipped. - Children from project areas dewormed. - Severely malnourished children from project areas rehabilitated. - Health facilities in the project districts and communes improved with safe water and sanitation. 		
	<p>Outcome 3: Child-Friendly Primary Education and Early Childhood Education promoted in general in the province; and children and young people from the project districts and communes have access to quality education and learning opportunities in child-safe schools, kindergartens and safe communities having better environment with regard to access by safe water & sanitation and injury prevention.</p>		2007-2010	<p>UNICEF</p> <p>US\$1,350,000</p>

No	Expected Results, Outcome, output and activities	Indicators/targets	Time frame	Focal UN Agency
	<p><u>Output 3.1:</u> Improved knowledge and skills of education officials at provincial & district level as well teachers from the project districts and communes on planning and management of Child-Friendly Learning Environment, Child Safe schools, improve school environment and Early Childhood Education.</p> <p><u>Activities:</u></p> <ul style="list-style-type: none"> - Workshops/Orientation for Provincial and District Education Officials. - Training of school teachers from project areas on planning and management of child-friendly schools, multi-grade teaching, and bilingual education. - Integrated training of education officials and teachers from project areas on child safe schools, injury prevention and sanitation and hygiene promotion. - Technical support to develop local standards/regulations on child safe schools. <p><i>M& E component: Field monitoring, Progress Review, Reporting</i></p>	<ul style="list-style-type: none"> - Education officials at the provincial level trained on planning and management of child-friendly learning environment. - Teachers from project areas trained on child-friendly schools, multi-grade teaching, bilingual education, child safe schools and improve school environment. - Local Standards and regulations on child-safe schools available. 	2007-2009	
	<p><u>Output 3.2:</u> Gender equitable child-friendly and child-safe schools and classes established and sustained in the two project districts and safe environment including injury prevention promoted within the catchment community.</p> <p><u>Activities:</u></p> <ul style="list-style-type: none"> - Provide essential teaching and learning aids to primary schools and kindergartens. - Train school teachers on monitoring and supervision of Child-Friendly Schools. - Train Parent Teachers Associations (PTAs) on planning and management of child-friendly schools. - Support installation of appropriate water & sanitation facilities in schools. - Support child-to-child, child-to-parent and child-to community approach to promote injury prevention, safe water and sanitation and personal hygiene among school children and community at large. - Technical support to develop, adapt or enforce standards/regulations on child safe environment. 	<ul style="list-style-type: none"> - Schools and kindergartens from project area are child-friendly, child-safe and have access to safe water and sanitation. - Demonstration water & sanitation projects installed in unserved communes. - All school children reached with personal hygiene messages. - M&E system on rural water & sanitation functioning and system established for water quality monitoring. 	2007-2010	

No	Expected Results, Outcome, output and activities	Indicators/targets	Time frame	Focal UN Agency
	<ul style="list-style-type: none"> - Support demonstration projects (such as water & sanitation and injury prevention in the community. - Support provincial level capacity building on M&E as well as management and maintenance of rural water & sanitation including water quality monitoring. - Support construction of safe playing places for children and provision of safe toys for kindergartens. - Support community activities to promote secondary education learning opportunities for young people, reaching the provincial target of universalisation of secondary education (organising campaign on secondary education at the beginning of school year; workshop on education with participation of community). <p><i>M& E component: Evaluation of Child-Friendly Schools, Field monitoring, Progress Review, Reporting</i></p>			
	<p>Outcome 4: System developed and network strengthened to tackle issues related to child protection, especially children in need of special protection and provincial capacity enhanced to address Children and AIDS issues.</p>		2007 – 2010	UNICEF US\$ 300,000
	<p><u>Output 4.1:</u> Child Protection System developed in the province.</p> <p><u>Activities:</u></p> <ul style="list-style-type: none"> - Support for the development of community based child protection network – suitable for mountainous areas - Support for the development and implementation of the provincial plan of action on child protection - Support the development and promotion of a community based alternative care system in the project area, including pilot of social house model in project area - Support vocational training for street and working children. - Support re-integration (with community) of children in conflict with the law. - Strengthen the inspection, monitoring and evaluation on child protection including child protection indicators, juvenile justice indicators and CSEC indicators. - Provide supply for child protection network. <p><i>M& E component: Field monitoring, Progress Review, Reporting</i></p>	<ul style="list-style-type: none"> - Community based child protection network established. - Provincial plan of action on child protection developed - Community based alternative care system established in project areas. - Social house model established in project area. - Street and working children from project areas trained on vocational skills. - System established to reintegrate children in conflict with law. - Number of children in conflict with law integrated into community - Child protection indicators including juvenile justice and CSEC developed and data collected for better monitoring and evaluation of child protection issue in Kon Tum 	2007-2010	

No	Expected Results, Outcome, output and activities	Indicators/targets	Time frame	Focal UN Agency
	<p>Output 4.2: Capacity of child protection workers at different levels (provincial, district, commune) and collaborators at village level enhanced and their network strengthened.</p> <p><u>Activities:</u></p> <ul style="list-style-type: none"> - Support Training of Trainers (ToT) at provincial level on social work child protection. - Support development of appropriate training materials on social work and child protection – suitable for ethnic minorities. - Support training for officials and social workers on planning and managing skills to deal with protection issues. - Support training of judicial officials on legal aspects related to children in conflict with law. <p><i>M& E component: Field monitoring, Progress Review, Reporting</i></p>	<ul style="list-style-type: none"> - Core team of Resource persons available to address child protection issues. - Training package available on child protection with focus on ethnic minorities. - 50% of provincial level and 90% of relevant officials trained to deal with protection issues. 	2007-2009	
	<p>Output 4.3: Children and AIDS issue incorporated in the Provincial Plan, mapping undertaken and gaps identified for support.</p> <p><u>Activities:</u></p> <ul style="list-style-type: none"> - Support Provincial Workshop on Children and AIDS. - Support mapping exercise and identify gaps. - Support implementation of selected interventions. <p><i>M& E component: Field monitoring, Progress Review, Reporting</i></p>	<ul style="list-style-type: none"> - Provincial SEDP and other relevant sectoral plans incorporated issues related to children and AIDS. - Gaps identified for support in the area of Children and AIDS. - Provincial level planners, decision makers and service providers have better capacity to tackle issues related to Children and AIDS. 	2007-2008	
	<p>Outcome 5: Capacity enhanced among service providers at the provincial, district and commune level on Integrated Behavioral Change Communication (IBCC) skills and awareness raised among community, in general, and parents and caretakers, in particular, from the project districts on Early Childhood Education, Reproductive and Child Health, Sanitation and Hygiene, injury prevention and protection including HIV/AIDS.</p>		2007-2010	UNICEF UNFPA US\$ 340,000
	<p>Output 5.1: Knowledge, attitudes and practice (KAP) of communities in the area of health, education, sanitation, protection and prevention assessed.</p>		2007	

No	Expected Results, Outcome, output and activities	Indicators/targets	Time frame	Focal UN Agency
	<u>Activities:</u> - Support pre-implementation KAP survey in the Project area to establish benchmark.	- Report on KAP study available.		
	<u>Output 5.2:</u> Integrated Behavioral Change Communication Plan (IBCC) developed, tested and refined. <u>Activities:</u> - Technical support to prepare an integrated plan in the province. - Support to pre-test the plan specially the messages.	- An Integrated IBCC plan available.	2008	
	<u>Output 5.3:</u> Capacity of service providers, mass organizations and local media enhanced to carry out IBCC related activities in the province with focus at the community level. <u>Activities:</u> - Workshop/orientation for provincial level managers on IBCC. - Training of provincial, district and commune level service providers from project areas including mass organizations on IBCC. - Training of media on promotional activities. - Support to conduct the action plan of BCC for the province.	- Provincial level officials from various sectors and mass organizations (women union, Youth Union) trained on Behavioral Change Communication. - Local officials from project areas trained. - Local media trained.	2008-2009	
	<u>Output 5.4:</u> Awareness raised in communities targeting children, adolescents, parents/caretakers, village leaders, teachers, social workers with key messages on Early Childhood Development, health, education, safe water, sanitation, hygiene, protection and injury prevention. <u>Activities:</u> - Support development of promotional materials on the above topics. - Support awareness raising and IBCC activities through direct approach, mass media and local culture activities in project districts and communes. - Conduct post-implementation KAP towards the end of the project period. - Support advocacy activities in relevant forms and training of local leaders (provincial, district and commune levels), religious leaders, village heads to gain their supports for the maternal and child health care program.	- Promotional materials on IBCC available. - 90% of the communities with special focus on parents and caretakers reached with message on ECD, health, education, sanitation, hygiene, protection and prevention. - Report on post-implementation KAP on communities available.	2008-2010	

No	Expected Results, Outcome, output and activities	Indicators/targets	Time frame	Focal UN Agency
III, Learning and sharing				
	Outcome 6: Experiences/lessons learned from the project implementation shared with relevant audience; models of integrated services in projects areas evaluated and documented for wider dissemination and replication within and outside Kon Tum province.		2007-2010	UNDP UNFPA UNICEF US\$ 150,000
	Output 6.1: Project info (implementation results, experiences and lessons learnt, research reports) shared/disseminated to relevant audiences in Viet Nam. <u>Activities:</u> - Meetings, workshops, seminars - Networking with other donors/Gov. agencies at national and sub-national levels	- Shared project documents (progress and other reports) and information - Number of workshops/seminars	2007-2010	
	Output 6.2: Mid-term and end-project evaluations undertaken, documented and shared. <u>Activities:</u> - Workshops (in Kon Tum and Hanoi)	- Project evaluation reports	2008-2010	
IV, Project Management/Operational Support				
	Project Management and Operational Support Project staff, consultants M&E (Six-monthly and annual project review meetings/ assessment of project strategies and approaches; evaluation of project in 2008 and 2010). Procurement, GMS			UNDP UNFPA UNICEF US\$ 500,000